

16

21

# IN BRIEF

Trump makes a deal with South Korea ● Copped Oracle code will cost Google ● H&M has too many clothes

### **■ REMARKS**

A U.S.-China trade war may be the start of a long struggle

### VIEW

Billing is far too large a part of the bill for health care in the U.S.

# 1

### BUSINESS

Data compiled under a new U.K. law make clear what women have known for years: Their careers advance more slowly, peak at a lower level, and ultimately pay a lot less

# 2

# **TECHNOLOGY**

- A Chinese phone maker finds riches, and risk, in Africa
- 28 Taking a big step toward fully robotic surgery
- 30 Augmented reality is helping patch up things in the oil patch
  - Recruiting software adds some AI to HR

3

# **FINANCE**

- 32 Springtime brings the green shoots of an IPO comeback
- 34 Marketing loans to young professionals can take SoFi only so far
- 35 Wondering how to regulate cryptocurrencies? Let history be your guide

46

"Who is going to be next? I can ask to be removed to Mars or to the moon. What will it change? Nothing"

# 4

31

# **ECONOMICS**

39 Trump's tariffs
have prompted a
search for smarter
ways to shrink
the trade deficit

- 41 Help wanted—really, really wanted—in Germany
- 42 An "America First" trade policy could be a boon for the euro

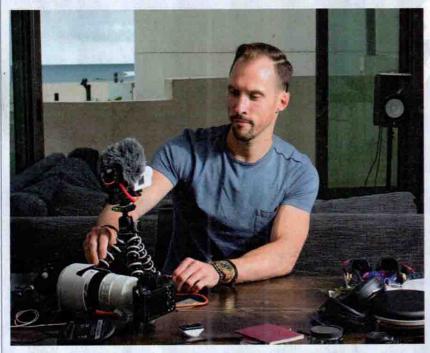
# 5

# **POLITICS**

- The anti-Brexit
  resistance gears
  up for a last-ditch
  campaign to keep
  Britain in the EU
- 46 Russia's deadly spy game is likely to claim more victims
- 48 Partisan "victories"
  in this year's \$1.3 trillion
  budget battle aren't
  worth crowing about

# **FEATURES**

50 How VW walked away from a near-fatal crash



Facebook and the Golden Age of online scamming

To have gun, Robert Mercer will travel

### **PURSUITS**

67 Adam Lowe helps top artists turn dreams into reality



- 72 In men's wristwatches, it's hip to be square
- 74 The Critic: Tiger Woods's private pain
- 75 The One: The MarkThomas Allround wine glass
- 76 Game Changer:
  Citymapper's creator
  maps out a better
  transit system

How to Contact Bloomberg Businessweek

Editorial 212 617-8120 Ad Sales 212 617-2900 731 Lexington Ave., New York, NY 10022 Email

bwreader @bloomberg.net

212 617-9065 Subscription Customer Service URL

businessweekmag .com/service Reprints/Permissions

800 290-5460 x100 or email businessweekreprint

businessweekreprints @theygsgroup.com

Letters to the Editor can be sent by email, fax, or regular mail. They should include the sender's address, phone number(s), and email address if available. Connections with the subject of the letter should be disclosed. We reserve the right to edit for sense, style, and space.

Follow us on social media

Facebook facebook.com/bloomberg businessweek/
Twitter

@BW
Instagram
@bloomberg businessweek

16



Xi Jinping

44



Theresa May

50



Matthias Müller

74



Tiger Woods



Bloomberg Businessweek (USPS 080 900) April 2, 2018 (ISSN 0007-7135) A Issue no. 4564 Published weekly, except one week in January, February, April, June, July, September, and December, by Shoomberg L.P. Periodicals postage paid at New York, NY, and at additional mailing offices. Executive, Editorial, Circulation, and Advertising Offices: Bloomberg Businessweek, 731 Lexington Avenue, New York, NY 10022. POSTMASTER: Send address changes to Bloomberg Businessweek, P.O. Box 7238, Domestic Airport Post Office. Pasay City, 1300 Metro Manila, Philippines: Businessweeksais.subs@quadrantsubs.com QST#1008327064. Registered for QST as Bloomberg L.P. GST #12829 9898 RT0001. Copyright 2018 Bloomberg L.P. All rights reserved. Title registered in the U.S. Patent Office. Single Copy Sales: Call 800 298-9867 or e-mail. busweek@nrmsinc.com. Educational Permissions: Copyright Clearance Center at info@copyright.com. Printed at Times Printers Singapore. CPPAP NUMBER 0414N68830. MCI (P) 806/12/2017. KDN Number: PPS1893/04/2017(025631)



Cover: Photo illustration by Justin Metz; photo: Alamy

# OTOGRAPH BY BY DENNIS DRENNER FOR THE AMERICAN RED CROSS

# Sounding the Alarm for Fire Safety

The Red Cross has installed 1.1 million free smoke alarms across the U.S.—and it's only getting started



By the time she realized her apartment building was on fire, Fatrika Coleman says the flames had raced up two floors and spread to the roof. "I was in the kitchen, cooking," she recalls, "and I kept hearing a knocking sound. Then I saw smoke and the flicker of a flame." When she stepped into the bedroom, her balcony was engulfed.

Coleman grabbed her purse and ran. Once outside, she says, the scope of the damage became clear. "I realized the fire was a lot bigger than I thought it was."

Devastated while watching her home go up in smoke, Coleman stood there helpless, eager to leave the site of the fire. Then a police officer directed her to the building's rental office. There, she was greeted by a Red Cross volunteer. "She said, 'I need two things from you," Coleman recalls. "I need your name. But first I need a hug.' In that moment, that's what I needed more than anything—a hug."

Coleman's story is shockingly common. "We respond to a home fire every eight minutes," says Gail McGovern, President and CEO of the American Red Cross.

Larger disasters dominate news cycles and social media, says McGovern, but for every massive hurricane or earthquake there are thousands of incidents like Coleman's that turn people's lives upside down—or, too often, end them altogether. "More people die in house fires than from all other disasters combined," says McGovern. "This is really a crisis."

To address this, in 2014 the Red Cross launched its Home Fire Campaign, with the goal of reducing death and injury from home fires by 25 percent. One big way the organization is doing that is through Sound the Alarm, its initiative to teach fire safety and install free smoke alarms in homes where they're needed most. "We target communities with lots of kids, lots of elderly, and low-income communities," says McGovern. "Volunteers show up with stepladders and drills, and install them on the spot."

The Home Fire Campaign and Sound the Alarm are succeeding, in a huge way. The Red Cross has installed 1.1 million smoke alarms since October 2014, in more than 12,000 communities with the help of thousands of partners. "Our next big move is an initiative that will take place April 28 through May 13," McGovern says. "During those 16 days we'll attempt to install 100,000 smoke alarms in over 100 major cities."

# "We respond to a home fire every eight minutes."

Gail McGovern, President and CEO,
 American Red Cross

It's crucial work, and it wouldn't be possible without an army of volunteers; the Red Cross will rely on 28,000 of them during its upcoming installation spree. "Volunteering is an incredible way to help," says McGovern—whether it's offering to assist with Sound the Alarm, or training to join a Disaster Action Team. "I've heard from so many people that it's transformational. We are so very grateful to the dedicated volunteers and generous donors who empower our lifesaving mission."

After experiencing what the Red Cross does for their disaster survivors, Fatrika Coleman, became a volunteer herself. Today, she is a captain on a Disaster Action Team for the Red Cross. And yes, that means that now she's the one offering hugs in times of crisis. "I know firsthand what that hug means," Coleman says. "It's compassion and understanding. At times, you need all those things."

The Red Cross thanks our Sound the Alarm Home Fire Campaign Donors







# Asia

 India is attempting to sell a controlling stake in its state-run air carrier, along with two-thirds of the airline's

debt. Air India's buyer may be required to pursue a public stock offering, which would provide an opportunity for the government to sell off its interest entirely.

"There's a lot of work that is still ongoing.The IPO is ongoing."

Saudi Aramco CEO Amin Nasser told Bloomberg the company should be ready for a public listing in the second half of this year. The next day, Saudi Crown Prince Mohammed bin Salman said the offering could be delayed until 2019.

 President Trump signed his first major trade deal, exempting South Korea from his 25 percent tariff on steel in exchange for an overall reduction in steel exports to the U.S., among other things.

Uber **Technologies** will swap its Southeast Asian ride-hailing business to rival Grab for a 27.5 percent stake in the combined business.



 North Korean leader Kim Jong Un embarked on a surprise trip to visit President Xi Jinping in Beijing on March 25, ahead of planned talks with South Korea in April and an expected meeting with the U.S. sometime in May.

# **Americas**

 The U.S. Federal Trade Commission confirmed it had opened an investigation into Facebook's privacy practices. At issue is whether the social network violated the terms of a 2011 consent decree in its funneling of user data to Cambridge Analytica without users' knowledge. D 56

As the gun control debate intensifies, America's oldest gunmaker, Remington Outdoor, filed for bankruptcy.

 Twitter erupted with calls from Brazil to #DeleteNetflix after the March 23 debut of The Mechanism, a fictional series based on the Car Wash anticorruption probe. Critics, including former President Dilma Rousseff, accused the story of "distorting reality."